

Information Technology Applications Update

Stan Hoptroff, Vice President and Chief Technology Officer Standards Oversight and Technology Committee May 4, 2016





Today's Topics

- Information Technology (IT) Strategy Overview
- ERO Enterprise IT Projects Update
- Electricity Information Sharing and Analysis Center (E-ISAC) IT Projects Update
- NERC Corporate IT Projects
- Priorities Looking Ahead
- Information Technology 2016 Budget 2017 Forecast
- 2016-2018 Technology Spend Plans & Projections



- Disciplined approach to IT investment with a focus on desired business outcomes
- Execute four complimentary roadmaps:
 - 1. Collaboration and Information Sharing
 - 2. Data and Analytics
 - 3. Standards and Compliance Compliance Monitoring and Enforcement Program (CMEP) Technology
 - 4. Entity Information and Communication



IT Strategy Overview

- Focus on three clients:
 - **1. ERO Enterprise Applications**
 - Supporting both NERC and Regional Entity operations
 - 2. E-ISAC
 - 3. NERC Internal IT needs





- 1600 Data Request
- User Management and Registration
 - Improve client experience, reduce complexity, and reduce support risk
- Enterprise Reporting Generation Data
 - Enable ERO data access and analysis
- Generating Availability Data System Wind Turbine Generation
 - 1600 Data Request
- Events Analysis 2016 Enhancement



E-ISAC IT Projects Update

- E-ISAC Network Segmentation
 - Implementation of controls in support of separation protocol
- E-ISAC Portal Enhancements and Support
 - Electricity Sector Coordinating Council requested features and improvements
- Cybersecurity Risk Information Sharing Program (CRISP) Data Management Tools Evaluation & Support
 - Supported by NERC IT
- E-ISAC Cybersecurity Automation
 - Implementation of Machine-to-Machine communications pilot (STIX/TAXII)

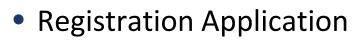


NERC Corporate IT Projects

- Document Management Program
 - Document control, retention, security, and collaboration
- Audio/Visual (A/V) Program
 - Ease of use, security, reliability, and reduced travel
- Information Security
 - Email Encryption
 - Network Architecture update



Priorities Looking Ahead



- CMEP Application
- Alerts and Notifications Application
- Public Website Enhancements
- E-ISAC Portal Enhancements
- E-ISAC Cybersecurity Automation
 - Implementation of Machine-to-Machine communications pilot (STIX/TAXII)



		(\$000's)		
Information Technology Budget		2016	2017*	
Contracts and Consultants	\$	2,095 \$	2,213	
Office Costs (maintenance and supplies only)		1,545	1,868	
Fixed Assets (capital expenditures)		3,811	3,372	
	\$	7,451 \$	7,453	
Personnel	\$	3,916 \$	4,257	
Meetings, Travel and conferencing Expenses		95	74	
Office Costs (excluding maintenance and supplies)		695	707	
Total Information Technology Budget	\$	12,157 \$	12,491	

*NOTE: The 2017 Budget is not final and is subject to change until approved by the NERC Board of Trustees on August 10, 2016

NORTH AMERICAN ELECTRIC RELIABILITY CORPORATION



- Project costs:
 - ERO Enterprise New Functionality \$1.4M
 - E-ISAC Portal \$400k¹
 - E-ISAC Cybersecurity Automation Pilot (STIX/TAXII) \$250k¹
 - E-ISAC & CRISP Analysis Tools \$200k
 - NERC New Functionality (Document Management) \$465k
- Ongoing support costs:
 - ERO Enterprise Infrastructure & Support \$3M
 - NERC Infrastructure & Support \$2M

¹ Will require use of 2016 reserves



- Project costs:
 - ERO Enterprise New Functionality \$1.5M
 - E-ISAC Portal \$250k¹
 - E-ISAC Cybersecurity Automation (STIX/TAXII) \$125k²
 - E-ISAC & CRISP Analysis Tools \$300k
 - NERC New Functionality (Document Management) \$335k
- Ongoing support costs:
 - ERO Enterprise Infrastructure & Support \$3.1M
 - NERC Infrastructure & Support \$2.4M³

¹ Additional \$750k portal improvements will be presented in initial 2017 budget
² NERC cost only, participants will self-fund
³ Includes \$545k A/V cost



- Project costs:
 - ERO Enterprise New Functionality \$2M
 - E-ISAC Portal \$250k
 - E-ISAC Cybersecurity Automation (STIX/TAXII) \$125k
 - E-ISAC & CRISP Analysis Tools \$300k
- Ongoing Support:
 - ERO Enterprise Infrastructure & Support \$3.1M
 - NERC Infrastructure & Support \$2.2M1

¹ Includes \$545k A/V cost





Questions and Answers





Registered Ballot Body

Annual Self-Selection Process

Howard Gugel, Director of Standards Standards Oversight and Technology Committee May 4, 2016









- Procedure
- Timeline



- Reliability Standards must be approved by Registered Ballot Body (RBB)
- RBB criteria in Appendix 3D
 - Entity must self-select Segment when registering
 - Entity must self-select Segment annually
 - NERC General Counsel will review all applications
 - Entity or individual is then "credentialed"



• Entity

- Establish username in Standards Balloting and Commenting System (SBS)
- Self-select the appropriate segment
- Provide sufficient supporting evidence
- NERC staff
 - Standards staff reviews self-selection for completeness
 - Standards staff provide initial recommendation to Legal staff
 - Legal staff provides final determination
 - Standards staff provides notification



- RBB participants submit self-selections
 - With attestation if nothing has changed
 - With supporting evidence for selection of any new segments
 - With evidence that it provided reliability services to entities in selected segment within the past 12 months if entity is Consultant or Vendor



- NERC staff notifies industry of self-selection requirement
- NERC staff provides notification if additional information needed
- Legal staff makes final determination
- NERC staff communicates decision with RBB participant





• May

- Initial notification of annual self-selection
- July
 - Entity submission of annual self-selection
 - If entity fails to submit, they may be suspended from ballot pools
- Entity notified of results within 45 days of submission





Questions and Answers





Reliability Standards Quarterly Status Report

Howard Gugel, Director of Standards Standards Oversight and Technology Committee Meeting May 4, 2016





	Pre-2013 Directives*	Post 2012 Directives*	Total
Issued prior to year-end 2012	191		
Issued since year-end 2012		64	
Resolved as of December 31, 2015	176	48	
Remaining	15	16	31

*Does not include directives for other NERC departments

NERC Progress on Paragraph 81 and NORTH AMERICAN ELECTRIC Independent Experts' Review Panel (IERP)

	Current Status	P81 and IERP Recommendations for Retirement
Total*		281
Addressed	238	
In current projects	35	
Not assigned	8	

*Unique requirements



Resolution	Number	Percent
Retired	110	46%
Modified	103	43%
Retained	25	11%
Total	238	

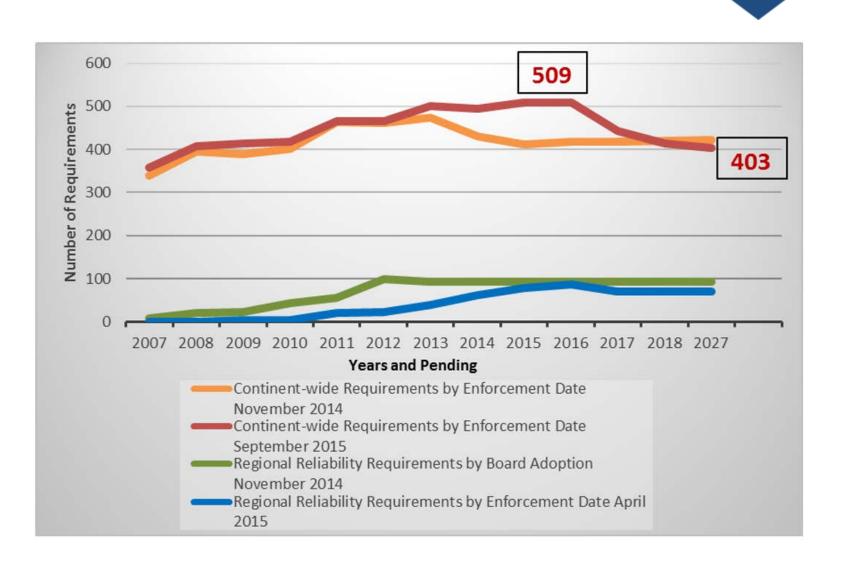


Reaching Workably Effective

- May (3 planned)
- August (2 planned)
- November (1 planned)
- February 2017 (2 planned)



Trend for Number of Requirements





- Progress on Standards metric (grading)
- Compliance Guidance and Section 11 of the Standard Processes Manual





Questions and Answers

